

Wave 1 Solution Walkthrough (SWT): Budgeting

for Wave 2 Departments





Agenda

- FI\$Cal Project Overview
- Wave 1 Solution Walkthrough Objectives and Approach
- FI\$Cal Solution Overview
- Initiate Budget Development Process
- Prepare Departmental Budget Submission Process
- Develop Governor's Budget Process
- Manage Budget Legislation Process
- Administer the Budget Process
- Commitment Control
- Enter & Process Budget Journals Process Operating Budgets
- Technology Considerations
- Session Recap



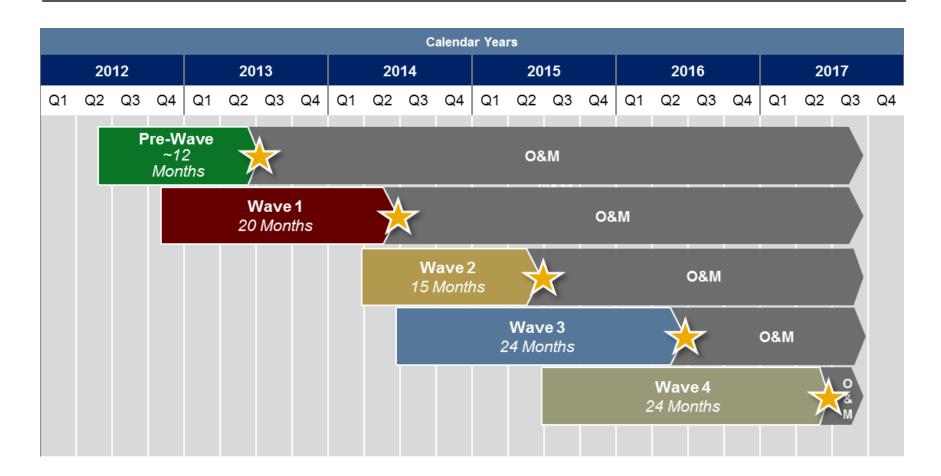


FI\$Cal Project Overview

- The Financial Information System for California (FI\$Cal) is a business transformation project for the State in the areas of budgeting, accounting, procurement, and cash management. The Project prepares the State to work in an integrated financial management system.
- California's Partner Agencies are working together to form the partnership to support FI\$Cal at the highest level:
 - Department of Finance (DOF)
 - Department of General Services (DGS)
 - State Controller's Office (SCO)
 - ☐ State Treasurer's Office (STO)



FI\$Cal Wave Timeline







SWT Objectives

- The Wave 1 Solution Walkthroughs will provide:
 - An overview of the business process, including key terms and implemented functionality
 - A list of changes with the "To-Be" business process
 - An opportunity to begin thinking about updates to internal department processes
 - A demonstration of the FI\$Cal Wave 1 solution



FI\$Cal Design Approach

Conduct Wave 2 Working Sessions

Objective

- Define and validate DRAFT processes to best meet the State's needs <u>independent</u> of the software details
- Clarify requirements

Audience

 Department of General Services (DGS)

Key Outputs

Revised DRAFT To-Be
 Processes with <u>department</u> input

Tools / Methods

- Interactive Working Sessions with department SMEs
- Gather additional input on:
 - ☐ As-Is Process
 - ☐ Statutes, Reg, Policy
 - ☐ To-Be Process, Benefits, Challenges

Conduct Wave 1 Solution Walkthroughs

Objective

- Provide departments with an understanding of Wave 1 FI\$Cal business processes
- Demonstration of Wave 1 FI\$Cal solution
- Identify where Wave 1 solution may not meet the needs of new departments

Audience

Wave 2 Departments absent in Wave 1

Key Outputs

- New departments prepared for CRP sessions
- Key Considerations
- Action Items and concerns from departments

Tools / Methods

- Solution Walkthroughs
- Wave 1 FI\$Cal Solution

Conduct Wave 2 Conference Room Pilots

Objective

- Conduct a systematic review of how FI\$Cal requirements and DRAFT To-Be
 Processes are enabled by the FI\$Cal software solution
- Audience
 - Wave 1 and Wave 2 departments

Key Outputs

- Revised DRAFT To-Be
 Processes with <u>department</u> input
- Basis for System Configurations and Functional Designs

Tools / Methods

- Interactive CRP Sessions with Department SMEs
- CRP Sandbox

Validate and Approve Process Designs

Objective

- Validate and document final business process designs
- Confirm how requirements are met

Audience

 Project team with department input

Key Outputs

- Final Business Process
 Designs
- Update Requirements
 Traceability Matrix
- RICEF Inventory

Tools / Methods

- Conduct follow-up meetings / validation sessions as necessary
- Resolve open issues / outstanding decisions

Department Participation and Input



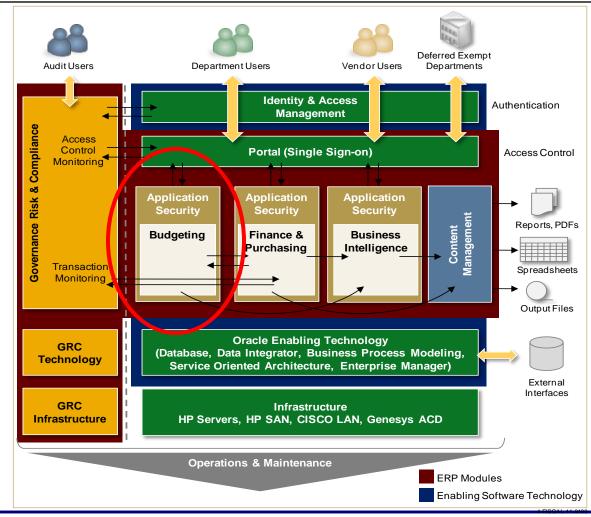


Ground Rules & Guiding Principles

- Challenge how the State does things today
- Perspective Adopt a "Statewide" perspective
- Silence is Consent Speak and share your thoughts
- There are no Bad Questions Better to question, then assume
- Consider Best Practices and business process changes
- Think of the data and information you require

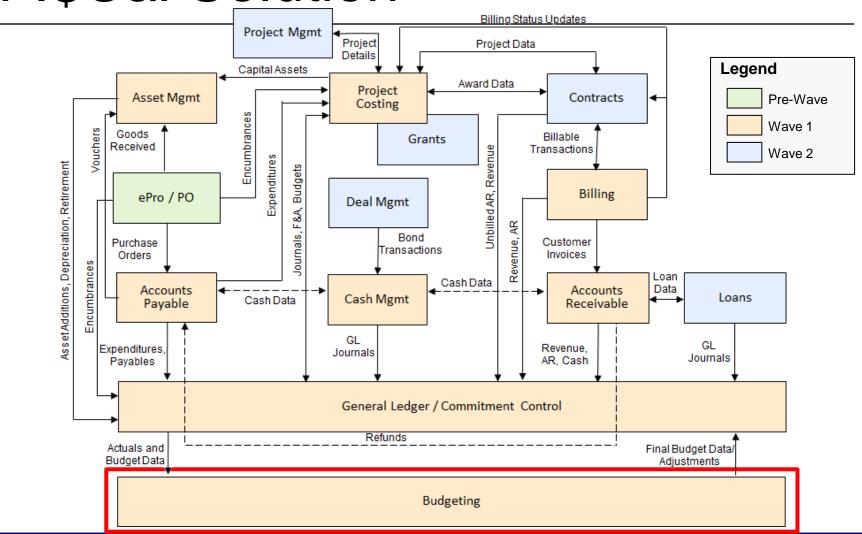


FI\$Cal Solution Overview



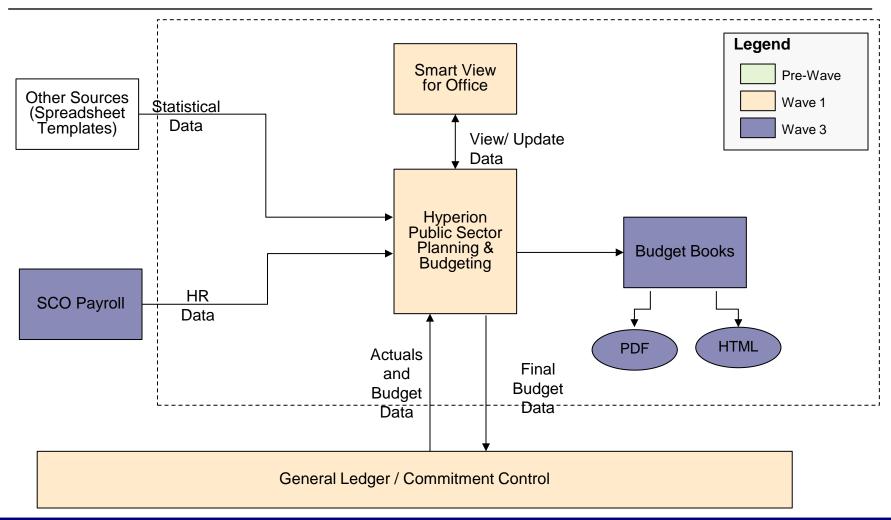


FI\$Cal Solution





FI\$Cal Budgeting Solution

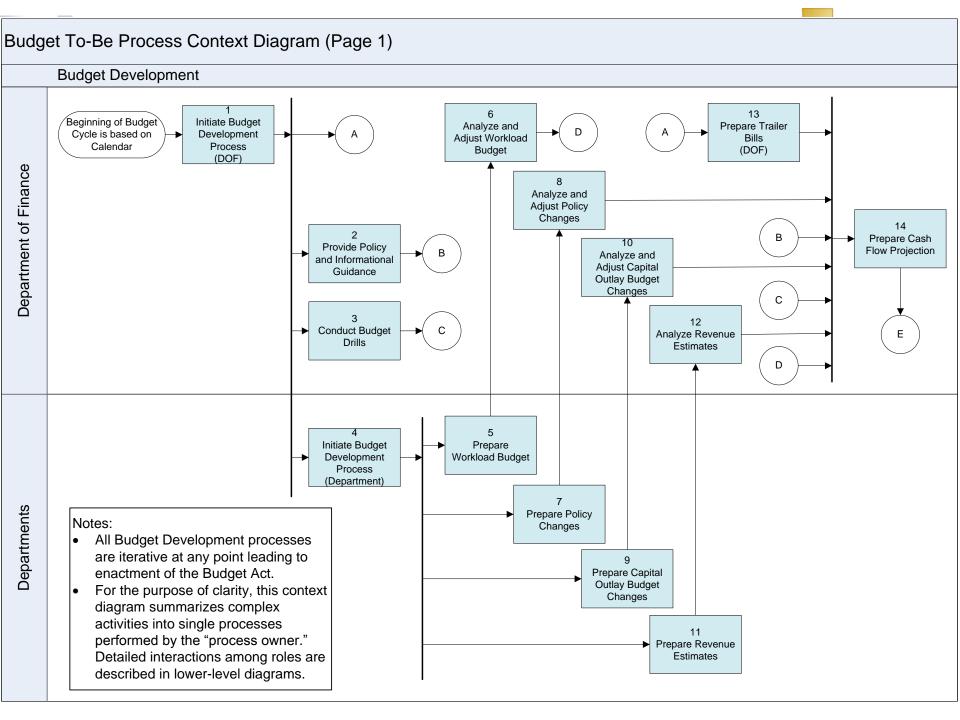


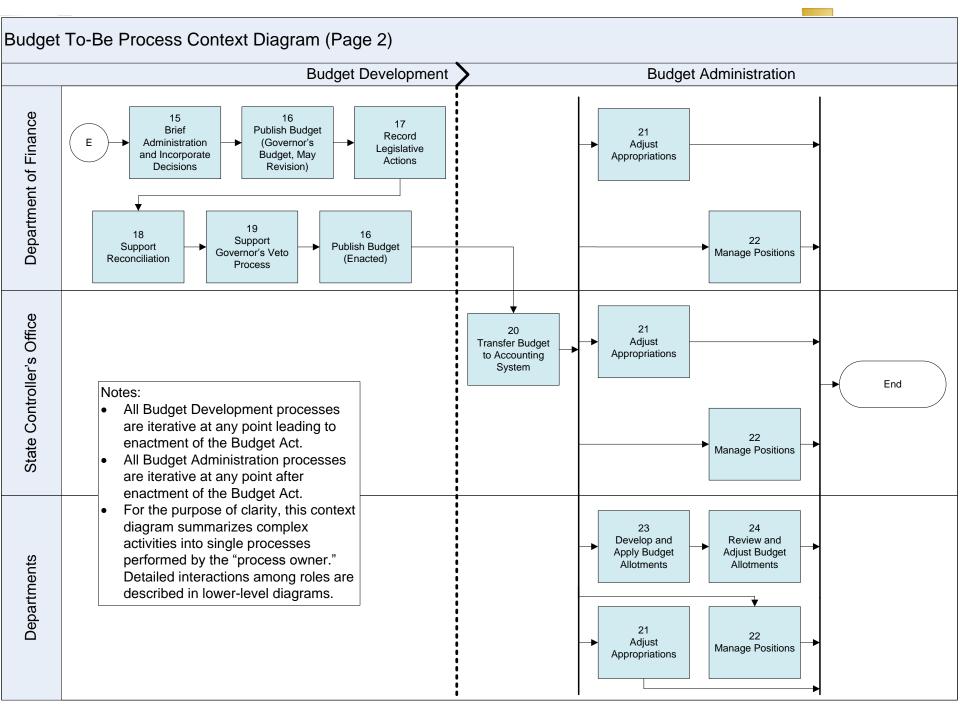




Budget Key Terms

Term	Definition
Hyperion	The budget and planning system within the FI\$Cal solution which the Department of Finance and departments will use to create budget requests
PeopleSoft	The system within the FI\$Cal Wave 1 solution that contains all modules except Budgeting
Chart of Accounts (COA)	A collection of one or more types of codes used to classify financial and budgetary transactions
Dimension	A hierarchical representation of business descriptors. A few examples include Entity, Category, Fund, Reference, Year, Scenario, and Version.









Initiate Budget Development Process Overview

- The Business Process covers all activities related to preparing the budget system for the upcoming budget cycle
- This includes the following sub-processes:
 - Maintaining cost drivers (DOF)
 - Pre-populating the budget system (DOF)
 - Preparing budget instructions (DOF)
 - □ Reconciling authorized positions
- At the conclusion of this process, the budget system contains the base dollars and positions for Past Year, Current Year, and Budget Year





Initiate Budget Development Process Key Terms

Term	Definition
Base Budget	A department's starting point for developing its budget. For Current Year, it is the enacted budget. For Budget Year through Budget Year +4, it is the ending point of the prior budget cycle for that year. A department's base budget consists of one or more items of appropriation.
Item of Appropriation	A department's authorized level of expenditure from a specific fund for a specific program. An item of appropriation is expressed as a combination of the following: • Business Unit/Entity • Reference • Fund • Program





Initiate Budget Development Process Key Terms

Term	Definition
Limited Term	An authorized or budgeted amount that is only included in the department's budget for a specified timeframe.
Ongoing	An authorized or budgeted amount that is assumed to be included in the department's budget in subsequent years.





Initiate Budget Development Process Key Terms

Term	Definition
Authorized Position	A position that has been authorized in the Budget Act or other authorizing document. The authorizing document states that the department may have a position with a specified job classification.
Established Position	An authorized position that has been input into the SCO payroll systems. The established position may or may not be associated with an employee (i.e., it may be vacant). Authorized positions and established positions are different due to the manual process required to record positions in the payroll systems.





What is included in Wave 1

- Initiating the budget development process includes the activities necessary to prepare FI\$Cal for the new budget development cycle
- Initializing departmental baseline budgets
- Starting base budget year (BY) budget amounts will not solely be the enacted current year (CY) amount (i.e., limited term amounts will be automatically removed)
- For Wave 1 only, new starting figures will reflect the enacted budget, and need to be adjusted by approved one-time costs, full-year annualization, and other approved out-year impacts (such as Budget Change Proposal (BCP) inflators or other pluses or minuses)





What is included in Wave 1

- Bottom line FTE's of your Schedule 7A will be entered into Hyperion
- Past year actual expenditures and revenues are collected for reporting and analysis
- Schedule 10 past-year data may be loaded from FI\$Cal accounting records (via interface) after conversion or uploaded from templates



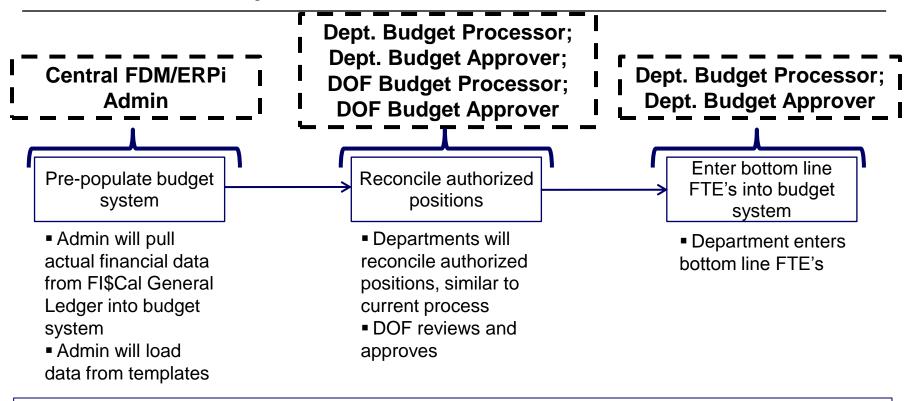


What is not included in Wave 1

- FI\$Cal will not receive or send position data (Schedule 8) from/to the SCO's legacy payroll systems
- Detailed Salaries and Wages Publication (Schedule 7A) will not be published from FI\$Cal
- Automated 607 process is not included in Wave 1; Departments will continue to submit position changes using the existing STD 607 form
- FI\$Cal and SCO are considering integration between the two systems in future waves in order to implement position control



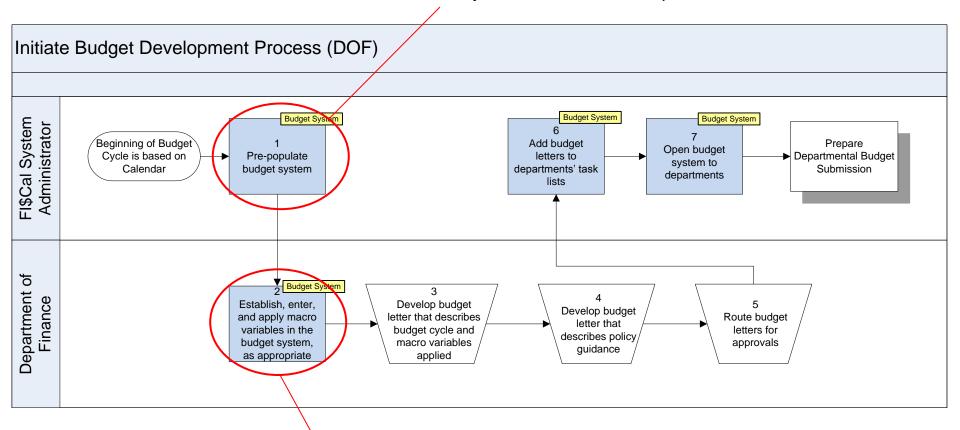
Summary Flow



Key Impacts

- Schedule 10 past-year data may be loaded from FI\$Cal accounting records (via interface) or uploaded from templates
- Bottom line FTE's of your Schedule 7A will be entered into Hyperion

- Add bargaining codes
- Add new class codes/ranges
- Past year actual financial expenditures and revenues



- Enter Macro Variables, for example:
 - Pricing letter standards
 - Set up FI\$Cal with new budget dates





Prepare Departmental Budget Submission Process Overview

- The Business Process covers all activities related to preparing departments' incremental budget changes
- Departments complete budgeting activities in Hyperion:
 - □ Review baseline budgets
 - Enter baseline adjustments
 - □ Enter current year adjustments (e.g. Section 28.00)
 - Enter budget change proposals (BCPs)
 - □ Submit enrollment/caseload/population (ECP) budget changes
 - Create capital outlay budget change proposals (COBCPs)
 - Generate supplemental schedules

Term	Definition
Decision Package	Represents proposals for existing, new, or changes to services, programs, or business objectives. Decision packages contain budget requests that identify and justify the costs involved in implementing the decision package. A decision package may contain multiple budget requests.
Budget Request	Individual line item or budget, requesting a change in funding, in a Decision Package

Decision Package Types

- Baseline Budget Adjustment
- Baseline Revenue, Transfer, & Loan
- Budget Change Proposal

- Enrollment, Caseload, Population
- Capital Outlay Budget Change Proposal
- Baseline Administration Adjustment

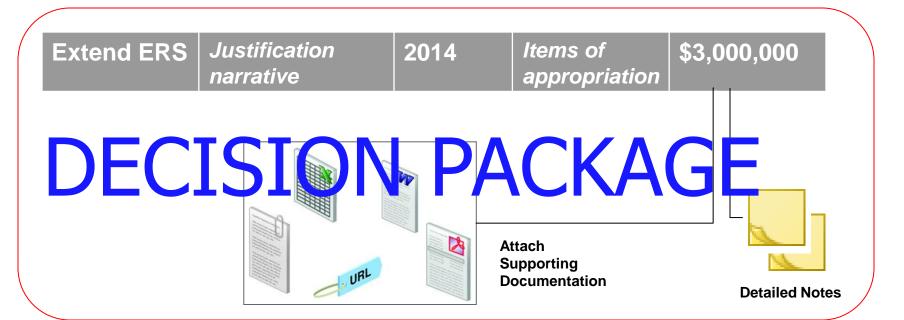




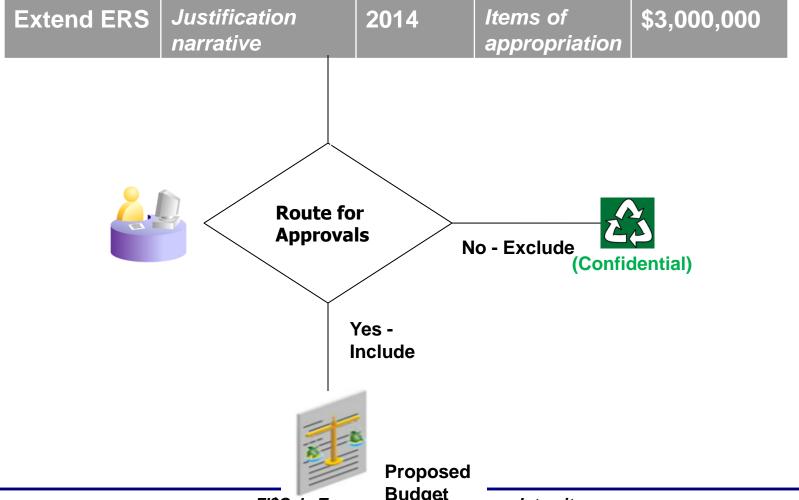
FI\$Cal Decision Package

■ Policy Decision Package Example:

- a. Description: Extend statewide emergency response system (ERS)
- b. \$3,000,000
 - Justification
 - Personnel resources
 - Materials and other cost implications



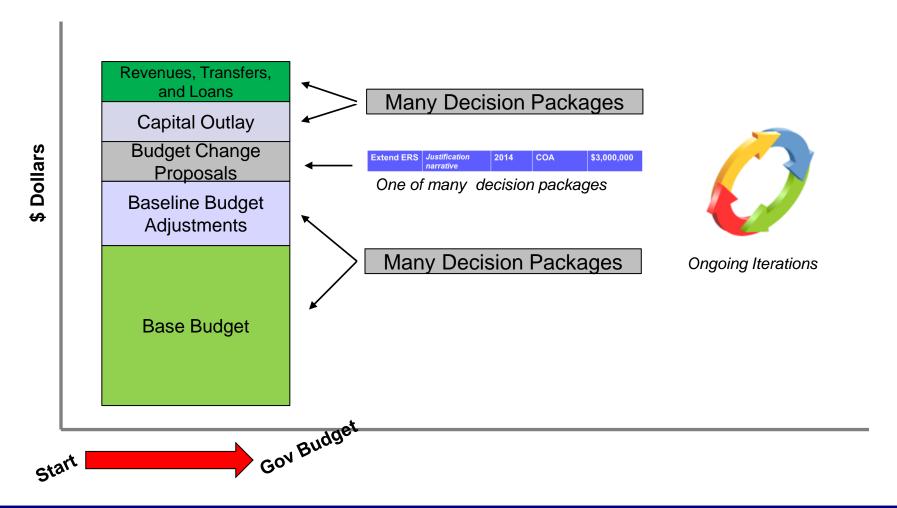
FI\$Cal FI\$Cal Decision Package Approval Concept





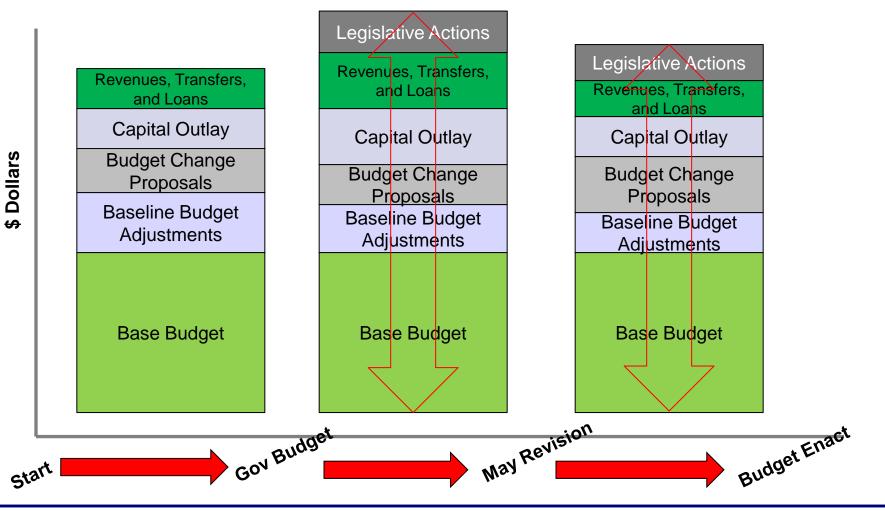


FI\$Cal Budget Preparation Concept





FI\$Cal Budget Enactment Cycle



Term	Definition
Baseline Budget Adjustment	Budget changes that are in line with current policy. These may be technical adjustments to a budget or adjustments required by current law (e.g., ProRata, SWCAP).
Budget Change Proposal (BCP)	Requests for changes and the funds necessary to implement those changes. These are requests to change existing law, such as creating a new program, a change in an existing program, or funding a new activity such as an information technology project.
Enrollment Caseload Population (ECP)	Adjustments that occur due to increases/decreases in enrollment for the educational segments, caseload adjustments for programs such as Medi-Cal and welfare programs, and population adjustments for state hospitals and youth and correctional facilities.

Term	Definition
Baseline Revenue, Transfer, & Loan	Changes to revenue estimates, transfers, and loans that have been authorized in prior years. Requests for new revenues, transfers, and loans are requested in the BCP decision package.
Capital Outlay Budget Change Proposal (COBCP)	Requests for authority and funding for new or continuing capital outlay project work. Capital outlay projects span several years and are usually budgeted in multiple, iterative phases corresponding to the design-bid-build process methodology.
Budget Administration Adjustment	Requests to change a department's existing appropriations, such as budget revisions and executive orders.

Term	Definition
Scenario	An instance of data. It describes the type of data we are working with such as Governor's Budget, April Revision, May Revision, Enactment, Budget Administration.
Version	A subset of a Scenario to allow snapshots of multiple iterations of a budget cycle and provide modeling or what-if analysis. As such, the version dimension describes the possible stages or outcomes within the context of a Scenario. Examples include Department Working, Department What-If, Department Submitted. DOF has its separate versions for its use, as does the SCO.





What is included in Wave 1

- Departments prepare their incremental budget changes using decision packages
- Budget changes are reviewed and approved within the department and agency before being submitted to DOF
- Budget is prepared in whole dollars
- All items of appropriation must have a Program
- Reimbursements must be scheduled to a Program
- All items of appropriation will be Scheduled (elimination of Payables)
- Budget changes move through a departmental approval workflow





What is included in Wave 1

- New proposed workload adjustments will be input through decision packages for FI\$Cal departments
- Budget amounts may be posted centrally or decentrally, as determined by DOF, for items like Pro Rata, Statewide Costs Allocation Plan (SWCAP), and employee compensation
- All adjustments (planning estimate details) will be entered into FI\$Cal within one or more budget requests in a decision package
- All base and policy adjustments must be scheduled individually by program and fund, rather than allocated at a summary level
- Base and policy adjustments will be populated through BY+4



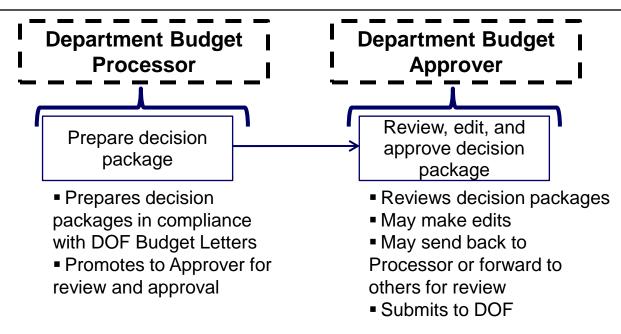


What is not included in Wave 1

- Electronic workflow to Agency Secretaries will not be available until Wave 4
- Departments will print and circulate decision package documentation for Agency Secretary review and signature prior to electronic submission to DOF

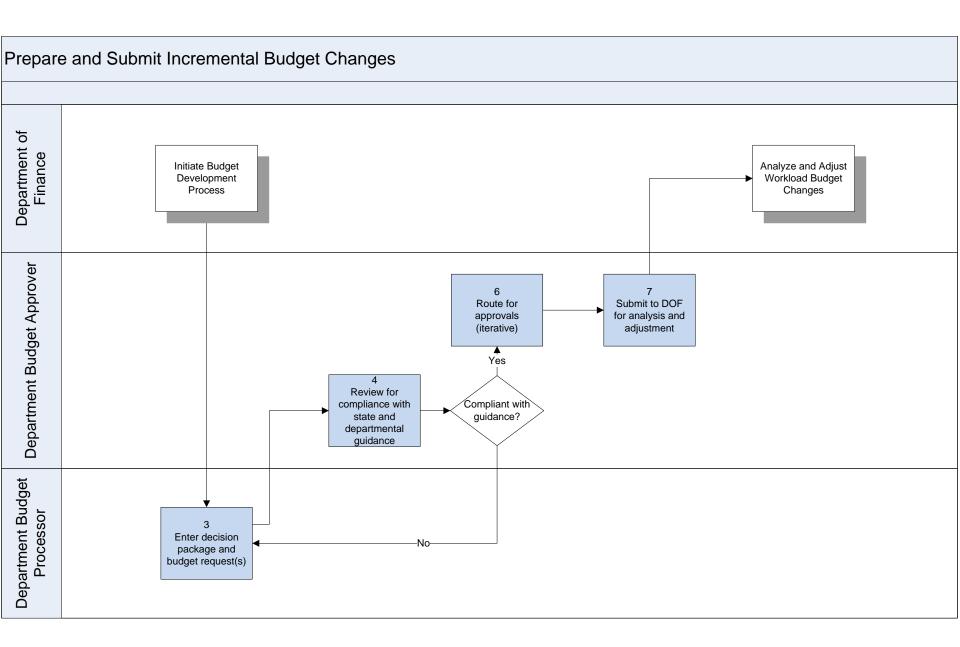


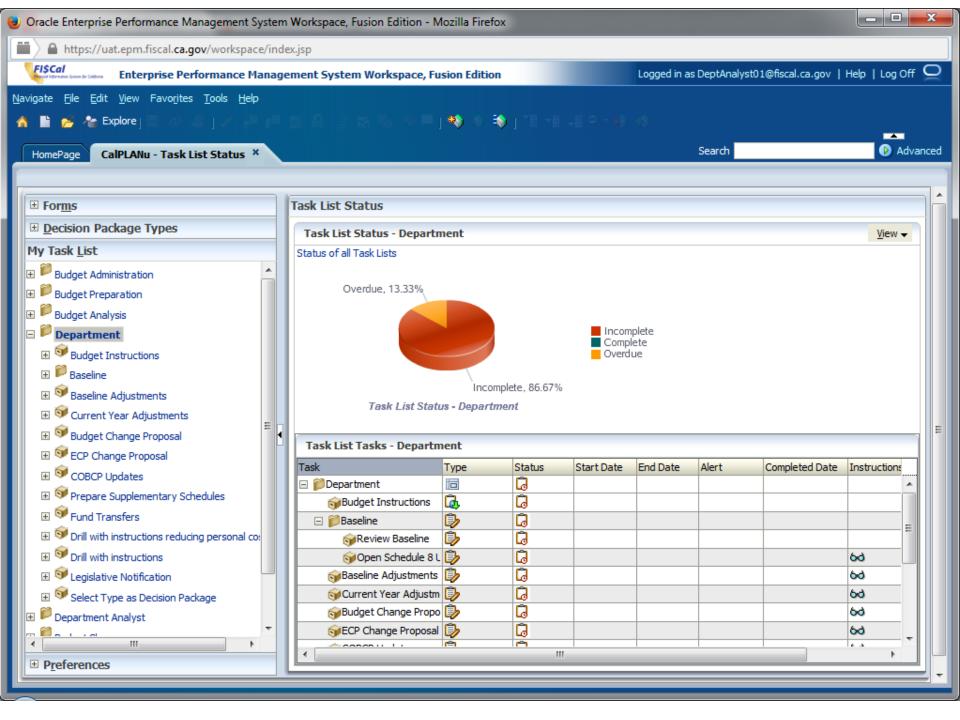
Summary Flow

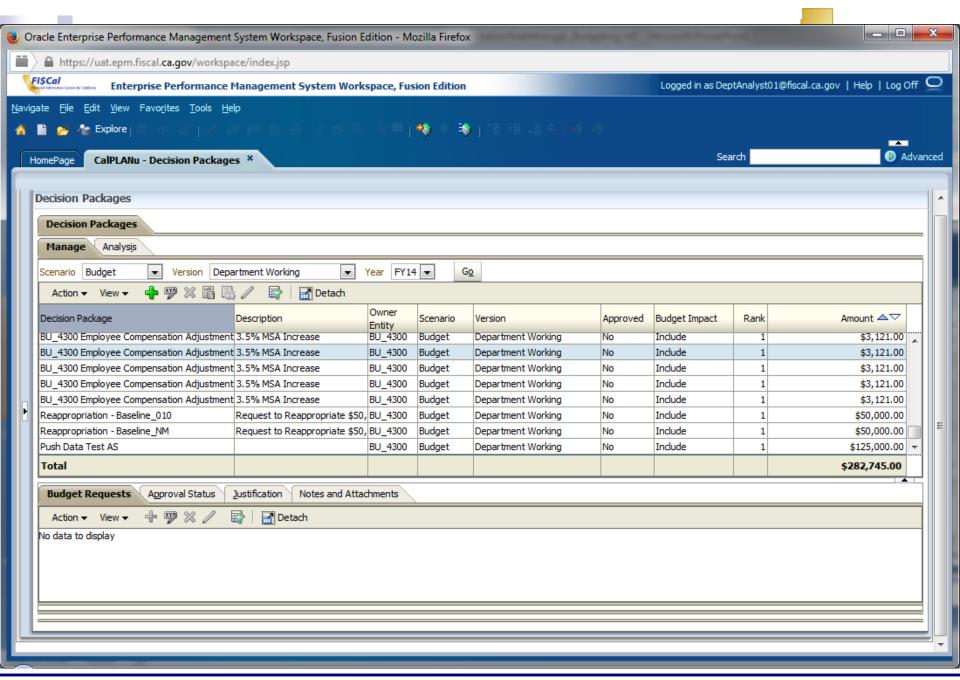


Key Impacts

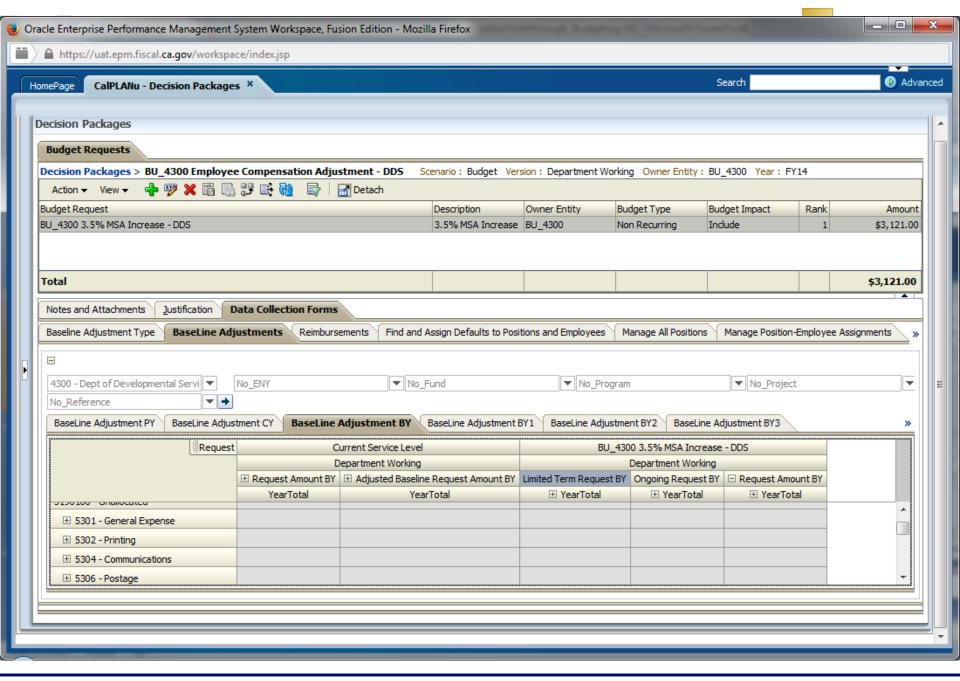
- Budget changes are reviewed and approved via workflow within the department before being submitted to DOF
- All base and policy adjustments must be scheduled individually by program and fund, rather than allocated at a summary level







FI\$Cal: Transparency. Accuracy. Integrity.







Develop Governor's Budget Process Overview

- The Business Process covers all activities related to the Department of Finance's review, approval, and publication of the Governor's Budget
- This includes the following sub-processes:
 - Analysis and adjustment of decision packages
 - Drills from DOF may be conducted within the system or outside the system at DOF's discretion
 - □ Projecting cash flow
 - □ Preparing trailer bills
 - Briefing the Administration
 - □ Publishing the Governor's Budget
- These processes are led by DOF
- Departments may be required to respond to requests for information from DOF





Manage Budget Legislation Process Overview

- The Business Process covers all activities related to recording legislative actions taken on the Budget Bill
- This includes the following sub-processes:
 - Recording legislative actions
 - Supporting the reconciliation of the two houses' budget bills
 - Recording the Governor's vetoes
 - Sending the enacted budget to FI\$Cal Commitment Control
- These processes are led by DOF





What is included in Wave 1

- DOF will record legislative actions (dollars, language) in FI\$Cal
- DOF may delegate recording legislative actions to departments
- Enacted budgets for FI\$Cal departments will be transmitted to FI\$Cal Commitment Control
- Enacted budgets for all departments statewide will be transmitted to SCO's legacy Fiscal System until Wave 3





What is not included in Wave 1

- FI\$Cal is not integrated with the Legislative Counsel's Bureau systems
- Therefore, the budget bill language sheets and trailer bill RN processes will not change





Administer the Budget Process Overview

- The Business Process covers all activities required to analyze, forecast, change, and manage the budget after it is enacted
- This includes the following sub-processes:
 - Preparing and administering appropriation adjustments
 - □ Preparing and monitoring department operating budgets





Administer the Budget Process Key Terms

Term	Definition
Baseline Appropriation Adjustment	Requests to change a department's existing appropriations, such as budget revisions and executive orders.
Budget Revision	Changes to a department's spending authority. It is a single transaction and involves one department. Budget revisions are numbered per appropriation item.
Executive Order	Also changes a department's spending authority, but the authority under which it is changed requires executive approval. May include multiple transactions and involve multiple departments. Executive orders are numbered consecutively by the Department of Finance (DOF).





What is included in Wave 1

Appropriation Level Adjustments

- Appropriation level budget changes are developed and approved in Hyperion
- Appropriation level budgets will be posted to FI\$Cal Commitment
 Control for controlling appropriations
- Appropriation adjustments need DOF and SCO approval

Operating Budgets and Adjustments

 □ Operating level budgets (i.e., allotments or spending plans) are loaded into Commitment Control directly online or via spreadsheet





What is not included in Wave 1

- Departmental operating budgets will not be developed or administered in Hyperion for Wave 1
- Departments will load operating budgets directly into FI\$Cal
 Commitment Control online or via spreadsheet
- FI\$Cal is analyzing the use of Hyperion for the development and administration of operating budgets in a future wave

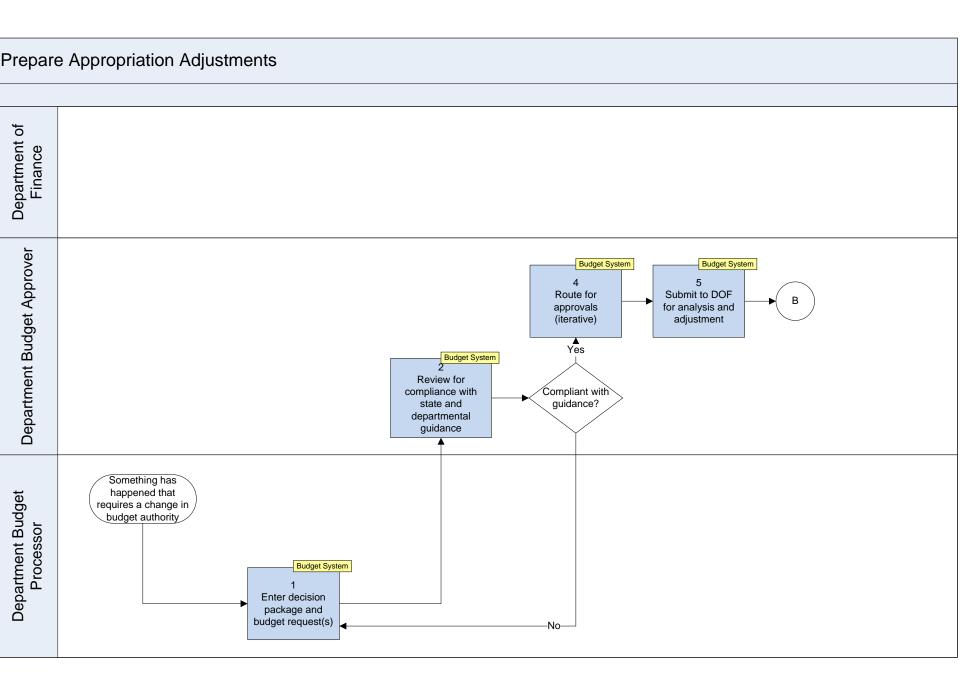


Summary Flow

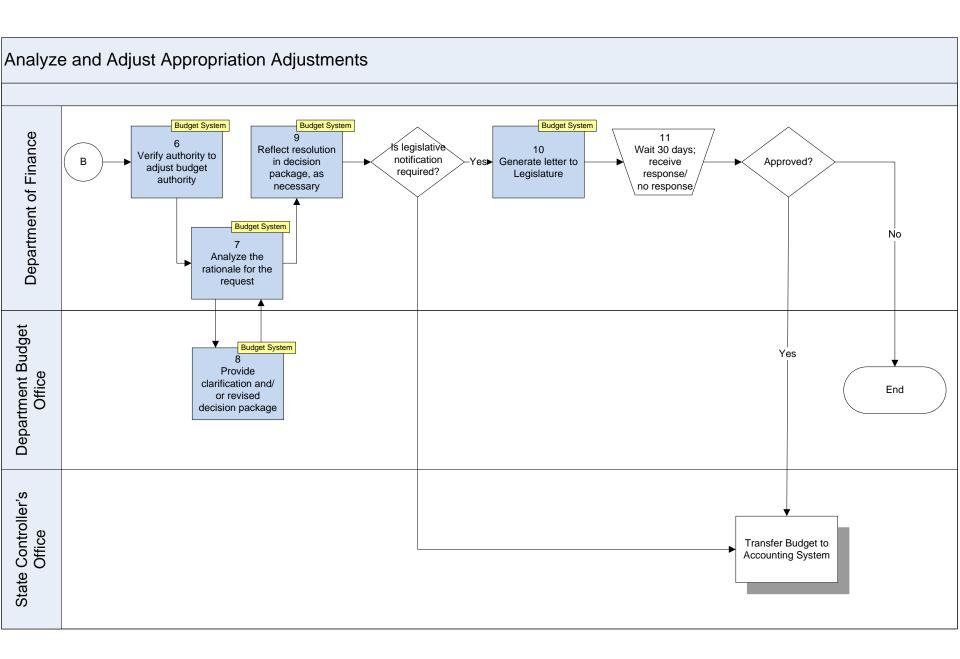
I DOF Budget Processor; I **SCO Budget Approver**; I Dept. Budget Processor; I **DOF Budget Approver** Central FDM/ERPi Admin Dept. Budget Approver Review Baseline **Prepare Baseline** Post to FI\$Cal **Appropriation Appropriation** Commitment Control Adjustment Adjustment DOF reviews the Departments Approved prepare a decision adjustments are posted request package to request DOF submits a letter to FI\$Cal Commitment an appropriation of notification to control increase or Legislature, if decrease necessary DOF approves/denies request

Key Impacts

- Appropriation level budgets will be posted to FI\$Cal Commitment Control for controlling appropriations
- Department level operational budgets may be posted to FI\$Cal Commitment Control directly via spreadsheet



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FI\$Cal: Transparency. Accuracy. Integrity.



- Statewide budget data for all departments statewide will be loaded into FI\$Cal in Wave 1
- All departments will submit their budget details to FI\$Cal in the Base Upload Spreadsheet for Past Year and Current Year
 - ☐ You may have attended the March FI\$Cal Forum and seen the Base Upload Spreadsheet
- Additional appropriation-level budget conversions into Hyperion will not be necessary for Wave 2 departments





Commitment Control Overview

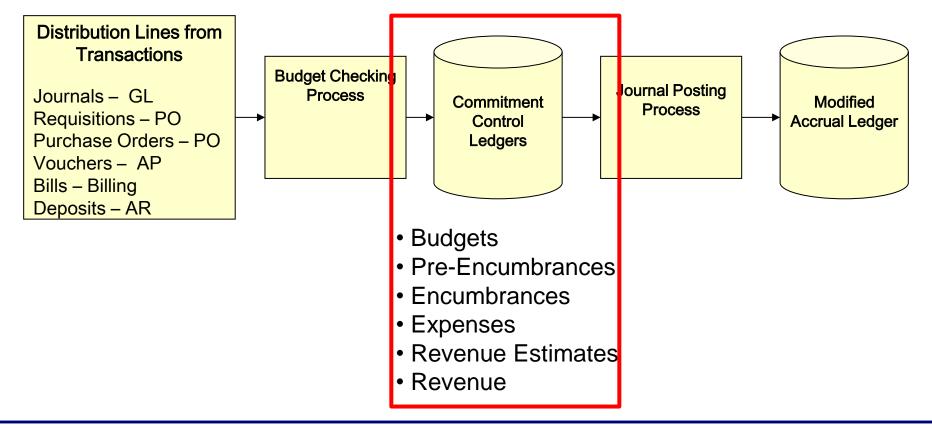
- The Commitment Control business process provides for the recording of budgeted revenue and expenditure amounts. Transactions in all FI\$Cal modules are validated against these budgets.
- Commitment Control allows for the establishment of spending authority at differing levels within state government
- Appropriation and LTD Project budget balances will be converted for the Wave 1 departments
- Departments will document operating budget amounts utilizing the current business process. The amounts will be posted to commitment control in a budget journal.





Commitment Control Ledgers

 Budgetary control is enforced on financial transactions through the use of commitment control ledgers and control options.







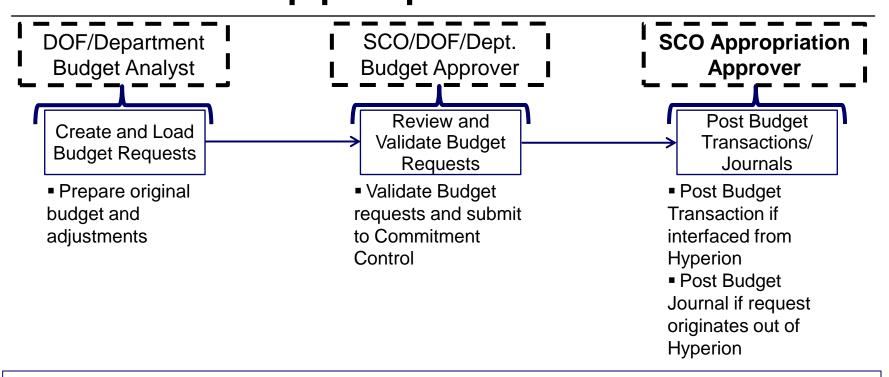
Budget Journals Key Terms

Term	Definition
Hyperion Planning and Budgeting	The budget and planning system within the FI\$Cal solution which the Department of Finance and departments will use to create Appropriation budget requests.
Budget Journal	A journal containing one or more transactions of the same Budget Entry Type creating or modifying authorized budgeted amounts for a single Budget Definition. Departments will manage department level operating budgets with budget journals.



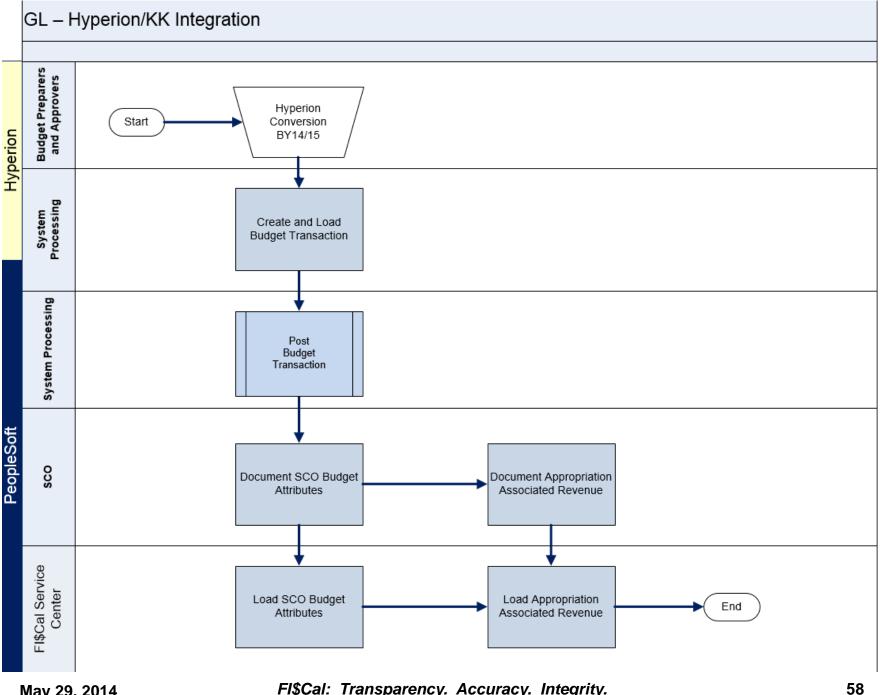


Process Appropriation



Key Impacts

- DOF and departments will initiate budget transactions in FI\$Cal
- SCO will approve amounts within Hyperion
- SCO can create and post budget journals in Commitment Control in the event of a nobudget situation or a statewide budget not utilizing Hyperion



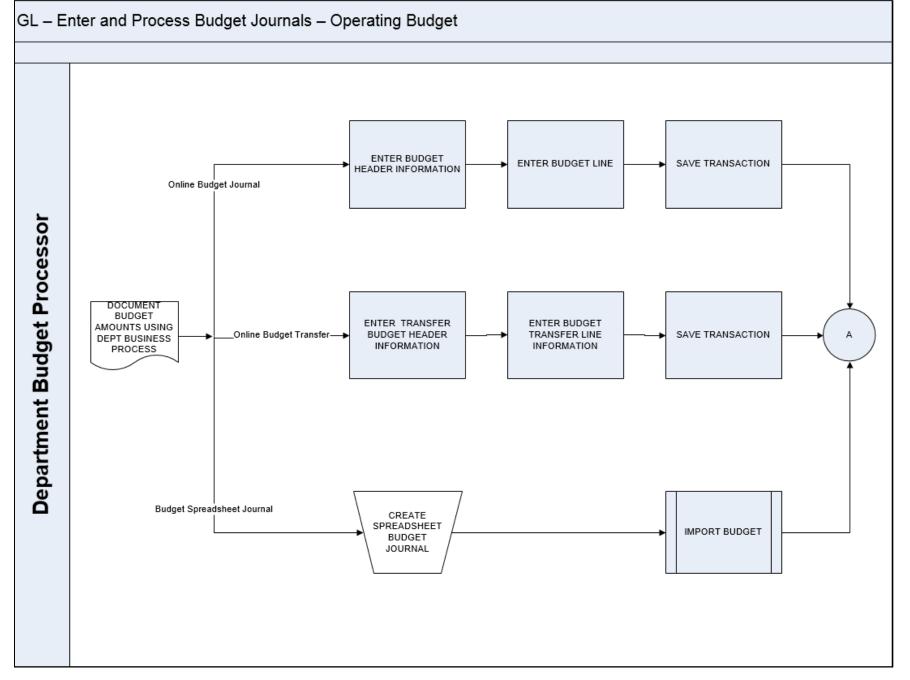
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Operating Budgets Solution

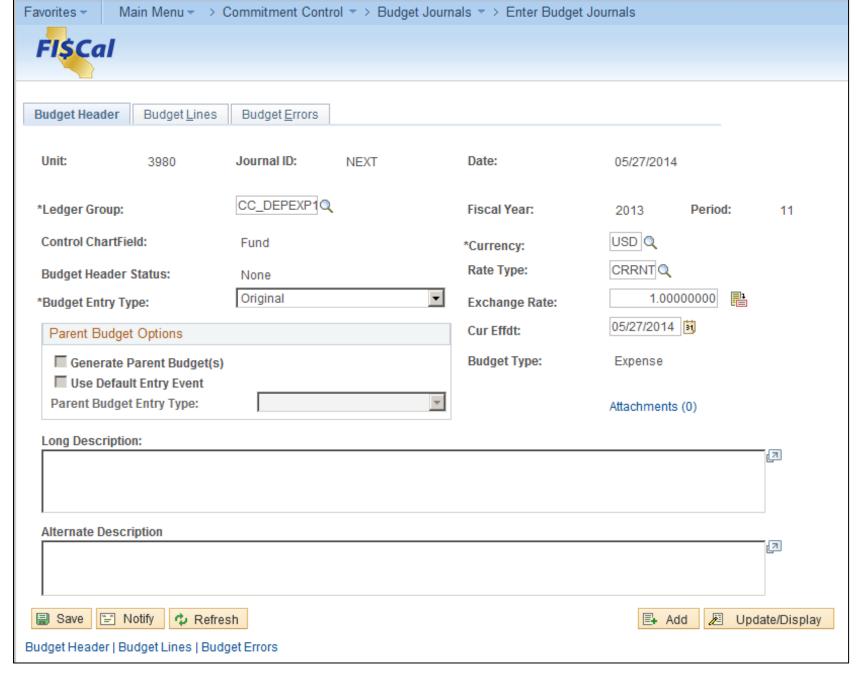
- Departments create operating budget using the same mechanism today (legacy budget creation)
- PeopleSoft Commitment Control module will have the appropriation budget from Hyperion; Departments record operating budgets into PeopleSoft online or upload via excel spreadsheet
- Level of detail for Operating Department is a department decision
- Departments can select from multiple types of expenditure and revenue budgets.
- Departments can select differing control options on each budget structure



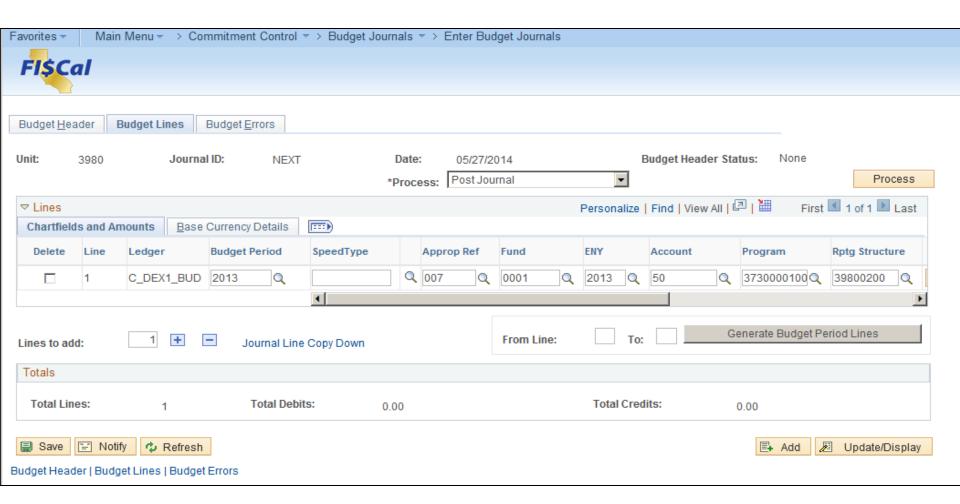
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Commitment Control Technology Considerations

Interfaces:

- Hyperion will export budget and budget adjustments to PeopleSoft as budget transactions
- Hyperion will import budget close entries (reversion and the rolling forward of budget to the next Budget Period or Funding Fiscal Year if required) from PeopleSoft
- Spreadsheet Budget Journals will be utilized to create and import Operating Budget amounts.

Conversions:

 Available balances for active appropriations will be converted into FI\$Cal





Data Protection Overview

- FI\$Cal will receive and retain various types of data that will need to be protected. All data can be classified as:
 - □ Public
 - Personally Identifiable Information (PII)
 - Sensitive
 - Confidential
- Various state agencies assisted FI\$Cal in the development of a
 Data Classification and Protection Framework





Data Protection Overview

- All data that is received, retained, and transmitted by FI\$Cal protected by:
 - Business Unit
 - Encryption
 - Role Based Access
- In addition, data classified as PII, sensitive, and confidential will receive the additional protection of:
 - Masked
 - Tracking when added, updated, deleted, and read
 - □ Role Based Access, such as Confidential User





Data Protection – Key Terms

Term	Definition
Public Information	Information maintained by state agencies that is not exempt from disclosure under the provisions of state or federal laws.
Confidential Information	Information maintained by state agencies that is exempt from disclosure under the provisions of state or federal laws.
Sensitive Information	Information maintained by state agencies that requires special precautions to protect from unauthorized use, access, disclosure, modification, loss, or deletion. Sensitive information may be either public or confidential.
Personally Identifiable Information	Information that identifies or describes an individual. This information must be protected from inappropriate access, use, or disclosure and must be made accessible to data subjects upon request.





Data Protection - Budgeting

- Work products (e.g., decision packages, budget requests) created during the development of the Governor's budget are <u>Confidential</u>
- Governor's Budget is Confidential until it is made Public
- Certain items not specifically released by the Governor remain Confidential (e.g., budget requests that were denied)
- The FI\$Cal budget system does not contain data classified as Personally Identifiable Information or Sensitive Information.

Module: Budgeting Tab

Data Protection Processes & Fields

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Process Name	Field Description	
Budget Preparation and Administration	Entity	
Budget Preparation and Administration	Program	Confidential
Budget Preparation and Administration	Category	
Budget Preparation and Administration	Fund	
Budget Preparation and Administration	Year	
Budget Preparation and Administration	Period	
Budget Preparation and Administration	Budget Reference	
Budget Preparation and Administration	Request	
Budget Preparation and Administration	Scenario	
Budget Preparation and Administration	Version	
Budget Preparation and Administration	Account	
Budget Preparation and Administration	Service Location	
Budget Preparation and Administration	Decision Package	
Budget Preparation and Administration	Management Briefing Documents	
Budget Preparation and Administration	Reporting Structure	
Human Capital Planning	FTE Start Date	
Human Capital Planning	Hire Date	
Human Capital Planning	FT/PT	
Human Capital Planning	Job	
Human Capital Planning	Pay Type	
Human Capital Planning	Proposed FTE	
Human Capital Planning	Salary Basis	
Human Capital Planning	Union Code	
Human Capital Planning	Employee Number	
Human Capital Planning	Employee Name	
Human Capital Planning	Element Start Date	
Capital Outlay Planning	Project	
Capital Outlay Planning	Project Class	
Capital Outlay Planning	Program Class	
Capital Outlay Planning	Location	
Legislation	Legislative Bill Language	
Forecasting	Forecasted Fund Balances	
Forecasting	Forecasted Large Revenues	
Human Capital Planning	Grade Midpoint	Public
Legislation Legislation	Senate Action Assembly Assembly Assembl	anau Aaausa
լ լ ակ գյ _{են} 29, 2014	Assembly Action: Iranspare	ency. Accura <mark>c</mark>

FI\$Cal Standard Protection Framework

Standard Data Protection level For:

Confidential (Protected under the Public Records Act), Electronic Protected Health Information (e/PHI), Federal Tax Information, Notice Triggering Information, Payment Card Industry, Personally Identifiable Information (PII) and Sensitive Information, the following is the Standard Data Protection Level:

- 1. Mandates that Govern the Collection of this Field State Administrative Manual (SAM).
- 2. Federal Tax Information Labeling None.
- 3. FI\$Cal Standard Protection Method(s):
 - · Business Level Security.
 - Encryption.
 - Masked (SSN, TIN, and Payment Card).
 - · Role Based.
- 4. FI\$Cal Standard Actions to be Tracked:
 - Add, Delete, Update and Read.
- 5. FI\$Cal Standard Data Retention: Average 7 Years. (No data disposal planned for FI\$Cal currently).

Public

Confidential

PII

Sensitive

Budget Module classified as Confidential with the exception of the fields highlighted to be Public

açy. Integrity.

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Data Protection – Next Steps

- FI\$Cal is expecting this framework confirmed by Wave 1 departments will also meet the data protection requirements of Wave 2 departments
- Opportunity to request additional data protection in Wave 2 task
 TECH201: Review Data Classification and Protection Framework





Session Recap

- Key Considerations
- Future Action Items
- Action Items
- Concerns





Question and Answer



FI\$Cal Project Information:

http://www.fiscal.ca.gov/

or e-mail the FI\$Cal Project Team at:

fiscal.cmo@fiscal.ca.gov

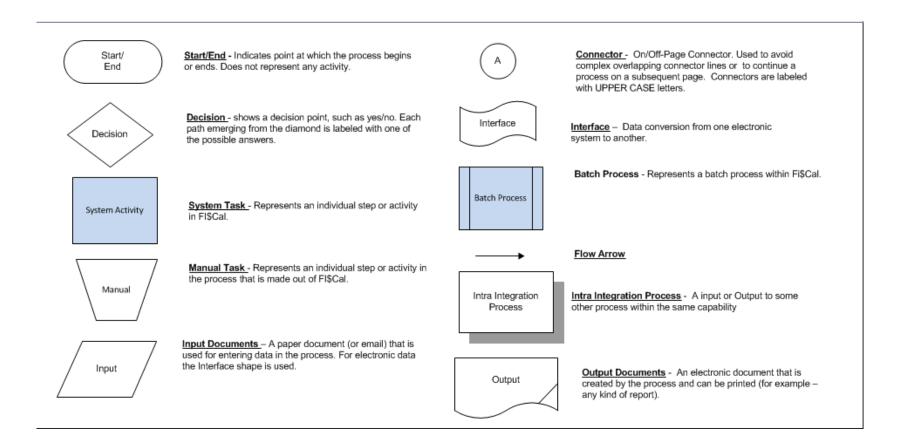




Appendix



Guide to Symbols in Flows





ChartField / UCM Codes Cross-reference

